

**UUFSD BOARD MEETING MINUTES**  
**June 19, 2019**

**Meeting called to order at 1:30 PM**

**Present:** J Ballard, G Bowden, Rev.M Cefalu, D Gottdank, R MacDonald, S. Miller, L Pratt, R Sales, A Schuller

**Absent: E Dunn**

**Guests: L.Garrett**

May Board Meeting minutes approved.

**Committee, Staff, and Treasurer Reports:** received and attached. Discussion:

1. **UURise use of our site for annual fundraiser-** will charge \$100 custodial fee, and salary of A/V tech if they use him.
2. **Treasurer Report:**
  - a. \$33K in pledges still pending (9% of budget). Pledge status letters did not go out this year
  - b. \$3000 RE Donation was intended for DRE Discretionary fund and will be transferred.
  - c. Cash analysis is a concern. Net cash \$3900. \$89K in pledge receivables (\$56.4K from prior years) has to be verified.
  - d. Accounting fees (bookkeeper salary) will be \$1000 over budget.

**Old Business**

1. **Auction:** Jill reports total earnings \$15, 384. \$3778 of this has not yet been collected. Notices to winners and donors with bills for amounts due to be sent by N Hebert & B Walker.  
**ACTION: Rich will place any remaining items into trial online auction program.**
2. **Criteria for holding outdoor services:** the following were agreed:
  - a. Decision to be made at 7:30 by A/V tech or setup staff
  - b. Indoors if temp < 58 degrees, amphitheater is damp, muddy or has excess storm debris, or if rain is likely
  - c. Some services may be indoors for special music- will be advertised in advance  
**ACTION: Linda will draft statement for board review, then send out to Congregation**
3. **DreamBuilders update:** Amphitheater next priority. Story poles will go up in amphitheater after July 4. CUP should be complete by August. Plan to hire architect in Aug/Sept. Construction could start in winter. Still not clear if current Capital Campaign funds sufficient for all of amphitheater. project (\$840K collected out of \$1.16 pledged) Timing of next Capital Campaign is uncertain.
4. **RE Update:** RE committee has been formed. Initial meeting went well. Plan to work on how to attract more families. Will take on registering students and getting parental consents. Committee will propose RE budget next year. When considering RE program- need to include many activities besides Sunday mornings. UUA consultant is tabled for now.
5. **Hiring Contractors-** revised policy and guidelines have been added tour P&P manual.
6. **Site Rental Rates:** draft received from Finance Committee. Board wants to assure schedule is simple and competitive with community.

**ACTION: Rich will draft criteria for setting rates and send to board for review. Finance and Congregational Administrator will be invited to August Board meeting for discussion.**

### **New Business**

1. **Board terms:** overlapping terms are out of sync. Current terms: Linda, Alana, & Ernie end 2020; Dale, Rich, Jill end 2021; Kay ends 2022.  
**ACTION: Jill will forward term info to NomCom to consider when next year's slate is chosen with goal to return to 3-2-2 year terms. (i.e. next year need two 3yr term, and one 2yr term board members)**
2. **Kitchen issues:** Louise Garrett requests assistance in emptying heavy coffee pots. Will be added to set-up staff duties, but may mean coffee is emptied earlier. Issues with dishes not being put away by various groups, and food reserved for special occasions being eaten. Louise requests all who use kitchen sign agreement to be placed in kitchen. Proposed Kitchen Use Policy will be sent to board for review. Once approved will be sent to Congregation.
3. **Congregational Meeting Planning:** Meghan will give last minister report. Alana will give state of Fellowship report & introduce new leadership (Treasurer, Personnel, Env. Justice & RE Committee). Jill will present budget. Nominating Committee will present board and minister search candidates.  
**ACTION: Jill will put powerpoint outline together with input from Alana.**
4. **Tracking membership status:** has not been done in past year or 2, since Stewardship disbanded. Policy is that anyone who has not pledge in past year will be asked if they intend to continue membership, and if still have not pledged by end of calendar year, will be taken off membership list. Rich MacDonald will take on this responsibility until Stewardship reconstituted.  
**ACTION: R MacDonald will check on pledge status of all members, run list of those who have not pledged by minister and board, then contact those who have not pledged in the past year.**
5. **Committee chair requirements:** Board voted and agreed all committee and program chairs must be members in good standing.  
**ACTION: Jill will update P&P, and inform NomCom.**
6. **Accepting Gifts:** Board agreed that any directed gifts over \$500, other than to minister and DRE discretionary accounts, must be approved by the Board.  
**ACTION: Jill will draft policy**
7. **Voting by Proxy:** deferred

**Adjourned: 4:00 PM**

**NEXT MEETING: August 21, 2019 NO MEETING IN JULY**

**Submitted by J Ballard, Board Secretary**

**BOARD LIAISON & STAFF REPORTS  
JUNE 2019**

**CONGREGATIONAL ADMINISTRATOR**

**Membership Statistics**

members	249
members emeritus	6
pledging friends	14
friends	51
	320

**Sunday Attendance**

Date	9:00 AM	11:00AM
May 12	35	81
May 19 (YRUU Sunday)	72	109
June 1 (Music Sunday)	77	136
June 9 (Bridging Service)	single service	137

**Site Rentals**

Memorial Service on 6/22 for long time member Frank Sutton. Mary Jo will be mailing a check for \$100 this week.

Memorial Service on 6/29 for long time member Joan Thorburn. Will follow up on deposit.

**UURISE Fundraiser (submitting again because I haven't heard back yet)**

Katia Hansen from UURISE was very pleased with the results of their fundraiser which we sponsored. There was some mention from the Board about requesting a 10% portion of the net profit next year (per our policies). They like to schedule their fundraiser at least 6 months ahead of time for the following year. IT would be helpful to have a final determination of that before then. Will we be continuing as sponsors next year or will we charge the 10% fee?

Tracey Weiss

**DIRECTOR OF RELIGIOUS EDUCATION**

Attendance Numbers -averages for mid April through end of May,

Class	1st Service Averages	2nd Service Averages
Childcare	2.3	3.83
Prek-K	1.75	1.25

1st-3rd	2.25	1.75
4th-6th	1.5	2.5
OWL	NA	16
YRUU	NA	7
Youth Group Tuesday Nights	6	

1st Service Average number of students-7.8 ( no youth programming)

2nd Service Average number of students- 32.33

Average of 40.13 per Sunday

RE Committee is in place. It consists of: Tanya Strauss, Elaine Lewennick, Kristen Bradley, Katie Berry, Katherine Buffington, Steve Bartram. We had a meeting already and we are setting up events for the fall.

August 24th there will be a Glow Party and Dance at the Fellowship for kids of all ages and parents.

Teacher appreciation went well, as did OWL graduation and Youth Sunday.

Las Colinas Correctional Facility drive is underway with the youth and RE Committee. We will be donating the goods either on July 16 or 17th.

Alison Crotty

## **MUSIC DIRECTOR**

1. Dream Builders are not meeting in July. Depending on the permit process timing, they may or may not be ready to hear from anyone in August or Sept. I will keep you posted.

2. We have had to return one malfunctioning piece of equipment for the Simplified Founders Hall sound system. So that system is still not complete, therefore trainings on it are delayed.

3. Lynne Talley is again hosting some Thursday night Summer Singers rehearsals as a volunteer. A small group of singers will perform a few times over the summer.

4. Christie Turner has asked that a list of phone numbers and protocol be put together for summer services - information about folks who may be called to sub should Joe or Katie or Logan call in sick, notes on where to find keys, etc. I have done this and sent it to Christie. Caroline Miller, Cole Marcher, and Lynne Talley have agreed to have their numbers given to WA's as potential subs.

Chris Lehman

**DESIGN REVIEW-** Nothing to report.

Dale Gottdank

### **BUILDINGS & GROUNDS**

- Stu Anderson replaced two of the railroad tie steps behind the kitchen. An additional (cracked) step can be replaced at a future Saturday work party. These should be fine until such time as more extensive work is performed at that area.

Dale Gottdank

### **DREAMBUILDERS**

- Chris Faller has contacted two companies that erect story poles. We'll have proposals and select one of the companies this week. Story pole installation should occur during the second week in July. The poles are expected to remain in place a minimum of 30 days up to a maximum of 60.
- It is expected that we'll get on the Solana Beach City Council schedule in either August or September, depending on when they next meet and could have an approved CUP in September.
- We have had preliminary meetings with two of the four architecture firms that we're considering, Stephen Dalton Architects and Rinehart-Herbst. RFPs have been sent to the other two firms as well; Domus and RW Quigley. There is a possibility that Rinehart-Herbst may team with Quigley (Herbst was Quigley's project manager for the design and construction of Founders Hall and the Library, as well as the original CUP. Their proposals are due July 22.

Dale Gottdank

### **ENVIRONMENTAL JUSTICE**

There has been a transition in leadership for the EJTF. The new chairperson is Laura Colban. Debbie Hecht and Linda Pratt have resigned.

Linda Pratt

### **FINANCE**

report pending (meeting 6/17)

Rich MacDonald

### **LEADERSHIP DEVELOPMENT**

Christie would like the board to decide with the Interim if we wish to continue the Board/Leadership Brunches, and if so, to schedule that when we meet this summer.

Christie's understanding was that the Non-Violent Communications class would be paid for out of the Adult Programs Fund. There is \$442 in this fund. The class instructor cost \$600, and \$678 was generated in book sales- so it was essentially a wash. She also states \$125 was donated from the Buddhist group for this class. None of this was communicated to the Treasurer or bookkeeper, so this money has not been found. Christie is planning on another class in the fall, so it will need to be clear to everyone where the funds will come from.

Jill Ballard

**LIBRARY-**nothing to report- Rich MacDonald

## **NOMINATING COMMITTEE**

A slate of 7 search committee nominees and 1 new board member, board president, and vice president nominees have been put forward to the congregation per the bylaws, to be voted on at the 6/23 congregational meeting. A debrief is planned to review this year's process in finding nominees.

Jill Ballard

## **SOCIAL JUSTICE**

A visioning workshop is scheduled for 7/21. Wenda Alvarez will facilitate.

Robin Sales

**The Unitarian Universalist Fellowship of San Dieguito**  
**Balance Sheet**  
As of May 31, 2019

Accrual Basis

	May 31, 19
<b>ASSETS</b>	
<b>Current Assets</b>	
Checking/Savings	
Union Bank Chkg	181,042.84
Vanguard Money Market	36,506.20
Vanguard CDs	699,930.00
UUFSD Endowment Account	24,947.25
<b>Total Checking/Savings</b>	942,426.29
<b>Accounts Receivable</b>	
A/R - Auction	757.00
Accounts Receivable	89,280.07
Capital Campaign Pledges	310,177.55
<b>Total Accounts Receivable</b>	400,214.62
<b>Other Current Assets</b>	
Undeposited Funds	1,120.00
<b>Total Other Current Assets</b>	1,120.00
<b>Total Current Assets</b>	1,343,760.91
<b>TOTAL ASSETS</b>	<b>1,343,760.91</b>
<b>LIABILITIES &amp; EQUITY</b>	
<b>Liabilities</b>	
<b>Current Liabilities</b>	
Accounts Payable	
Accounts Payable	-300.20
<b>Total Accounts Payable</b>	-300.20
<b>Other Current Liabilities</b>	
Bonus' Payable	321.75
<b>Payroll Liabilities</b>	
LIA.PER.01 Payroll Taxes	300.29
Medical Liability	-3,027.04
UUA Pension Liability	1,895.59
Payroll Liabilities - Other	-4,171.42
<b>Total Payroll Liabilities</b>	-5,002.58
Reimbursed Expenses	-25.64
<b>Total Other Current Liabilities</b>	-4,706.47
<b>Total Current Liabilities</b>	-5,006.67
<b>Total Liabilities</b>	-5,006.67
<b>Equity</b>	
FND.SPG.01 - Spirit Grant Fund	
FND.SPG.02 - Initial Grant	100,000.00
FND.SPG.07 Membership Wages	-9,195.00
FND.SPG. 08 Membership P/R Tax	-545.38
FND.SPG.04 - D.o C.ER PayTaxes	-224.14
FND.SPG.06 - D. of C. Expenses	-71,555.97
<b>Total FND.SPG.01 - Spirit Grant Fund</b>	18,479.51
Opening Balance Equity	-1,813.82
<b>Permanent Restricted</b>	
FND.PGE.01 - Endowment Fund	29,301.85
<b>Total Permanent Restricted</b>	29,301.85
<b>Temp. Restricted</b>	
Building Funds	
YRUU	-808.87

**The Unitarian Universalist Fellowship of San Dieguito**  
**Balance Sheet**  
As of May 31, 2019

Accrual Basis

	May 31, 19
FND.CAP.01 - Capital Campaign	
FND.CAP.02-Cap Campaign Income	2,003,481.67
FND.CAP.03-Cap Campaign Expense	-840,852.08
Total FND.CAP.01 - Capital Campaign	1,162,629.59
Total Building Funds	1,161,820.72
<b>Committee Funds</b>	
COM.ADL.04 - Adult Prms C/O	442.20
COM.CNX.04 Joy Comm. C/O	366.10
COM.LIB.04 Library Comm. Carryo	3,325.36
COM.MUS.04 Choir/Music C/O	1,210.00
COM.SAC.04 SAC C/O	
Backpack Fund	40.83
Families in Need	3,909.61
Homelessness	3,573.19
Human Rights	885.19
Total COM.SAC.04 SAC C/O	8,408.82
COM.SUN.04 - Worship Comm C/O	647.01
Total Committee Funds	14,399.49
<b>Other Funds</b>	
FND.ART.01	500.00
FND.COF.02 -Coffee Fund	-693.30
FND.CON.02 - Concert Fund	4,772.47
FND.DBN.02 - DeBenneville Pines	4,714.51
FND.DRE.02 - DRE Discre. Fund	1,085.78
FND.HFH.02 - Casas de Luz	10,152.39
FND.JRU.02 -JRUU Fund	1,100.11
FND.LIB.02 - Lib Improv't Fund	250.00
FND.MIN.02 - Min. Discr. Fnd.	-764.73
FND.MWL.02 - Memorial Wall Fnd.	17,170.24
FND.REL.02 - RE Special Fnd.	2,600.00
FND.SAC.02 - SAC Schlrship/Art	626.43
FND.SPC.02 - Spcl. Coll. Fnd.	4,591.00
FND.YOU.02 - Youth Scholarship	1,275.75
FND.YRU.02 - YRUU Fund	2,047.50
Total Other Funds	49,428.15
<b>Reserves (pe J.Penny)</b>	
RES.BAG.01 - B&G Reserve	10,080.58
RES.AFR.01 - Appliance & Furn.	970.11
RES.SAB.01 - Sabbatical Reserve	455.96
RES.SAB.02-Dir of RE Sabbatical	1,976.81
RES.SND.01 - Sound Reserve	399.72
Total Reserves (pe J.Penny)	13,883.18
Total Temp. Restricted	1,239,531.54
Unrestricted Net Assets	28,410.20
Net Income	34,858.30
Total Equity	1,348,767.58
<b>TOTAL LIABILITIES &amp; EQUITY</b>	<b>1,343,760.91</b>

**The Unitarian Universalist Fellowship of San Dieguito**  
**Profit & Loss Budget Performance**  
 July 2018 through May 2019

	Annual Budget	Jul '18 - May 19	Annual Bud. Remaining	% of Annual Bud. Used
<b>Revenues</b>				
<b>Fundraising</b>				
REV.AUC.01 - Auction Income	18,000	4,421	13,579	24.6%
REV.MIS.01 - Fundraising Income	8,000	8,899	-899	111.2%
REV.MIS.05 - Luncheon Income	1,500	0	1,500	0.0%
<b>Total Fundraising</b>	<b>27,500</b>	<b>13,320</b>	<b>14,180</b>	<b>48.4%</b>
Interest Income		1		
<b>Pledges</b>				
REV.PLG.01 -Pledge Current Yr	329,402	296,554	32,848	90.0%
REV.PLG.02 -Pledge Pre-Pay		2,400		
<b>Total Pledges</b>	<b>329,402</b>	<b>298,954</b>	<b>32,848</b>	<b>90.8%</b>
<b>RE Program Income</b>				
REV.REL.01 RE Donations	1,000	3,880	-2,880	388.0%
REV.REL.02 COA/OWL Fees	200	60	140	30.0%
<b>Total RE Program Income</b>	<b>1,200</b>	<b>3,940</b>	<b>-2,740</b>	<b>328.3%</b>
REV.MIS.04 Misc. Contributions	13,000	16,115	-3,115	124.0%
REV.SUN.01 - Sunday Collection	14,000	12,571	1,429	89.8%
Scripp Sales	250	171	79	68.5%
<b>Site Rental</b>				
REV.SIT.01 Sandy Hill	42,000	38,775	3,225	92.3%
REV.SIT.02 - Spc. Evnt. Rent	4,000	2,353	1,648	58.8%
REV.SIT.03 - Site Use Contrib.	5,000	5,449	-449	109.0%
<b>Total Site Rental</b>	<b>51,000</b>	<b>46,577</b>	<b>4,423</b>	<b>91.3%</b>
<b>Total Revenues</b>	<b>436,352</b>	<b>391,650</b>	<b>47,104</b>	<b>89.8%</b>
<b>Administration Expenses</b>				
OPS.ADM.01 Postage	700	511	189	73.0%
OPS.ADM.02 Office Supplies	2,500	1,611	889	64.4%
OPS.ADM.03 Copier	7,000	5,973	1,027	85.3%
OPS.ADM.05 Telephone & Internet	3,000	2,240	760	74.7%
OPS.ADM.06 Adm. Mileage Exp	150	139	12	92.3%
OPS.ADM.09 - Miscellaneous	400	318	82	79.6%
<b>Total Administration Expenses</b>	<b>13,750</b>	<b>10,792</b>	<b>2,958</b>	<b>78.5%</b>
Bank Service Charges		79		
<b>Boards &amp; Committees</b>				
COM.BRD.03 Board Expenses	125	117	8	93.9%
COM.COM.03 Communications Comm.	1,250	1,579	-329	126.3%
COM.FND.03 Fundraising Comm. Ex	500	343	157	68.6%
COM.MEM.03 Membership Comm Exp.	1,000	1,071	-71	107.1%
COM.MUS.03 Choir & Music Exp.	2,000	1,663	337	83.2%
COM.PCC.03 Pastoral Care Comm.	150	0	150	0.0%
COM.SAC.03 Social Action Comm.	6,325	5,346	979	84.5%

# The Unitarian Universalist Fellowship of San Dieguito

## Profit & Loss Budget Performance

July 2018 through May 2019

	Annual Budget	Jul '18 - May 19	Annual Bud. Remaining	% of Annual Bud. Used
COM.SUN.03 Worship Comm.	2,700	2,846	-146	105.4%
<b>Total Boards &amp; Committees</b>	<b>14,050</b>	<b>12,966</b>	<b>1,084</b>	<b>92.3%</b>
<b>Denomination Expenses</b>				
OPS.DEN.01 - UUA dues	13,860	13,860	0	100.0%
OPS.DEN.02 - PSWD Dues	4,480	4,480	0	100.0%
OPS.DEN.04 - Cluster Dues	500	0	500	0.0%
<b>Total Denomination Expenses</b>	<b>18,840</b>	<b>18,340</b>	<b>500</b>	<b>97.3%</b>
<b>Finance Expenses</b>				
OPS.FIN.01 Payroll Fees		102		
OPS.FIN.02 Bookkeeping Supplies	650	461	189	70.9%
OPS.FIN.03 Accounting Fees	9,000	9,054	-54	100.6%
OPS.FIN.05 Other Finance Exp.	2,475	489	1,986	19.7%
OPS.FIN.06 Credit Card Fees	1,200	1,197	3	99.7%
<b>Total Finance Expenses</b>	<b>13,325</b>	<b>11,303</b>	<b>2,124</b>	<b>84.8%</b>
<b>Payroll Expenses</b>				
COM.PER.03 - Misc. Personel Exp		342		
<b>Congregational Administrator</b>				
PER.OFF.01 Cong. Adm. Wages	36,427	33,600	2,827	92.2%
PER.OFF.02 Cong. Adm. UUA Pens.	3,642	3,360	282	92.3%
PER.OFF.03 - ER Payroll Taxes	2,787	2,427	360	87.1%
PER.OFF.04 Cong. Adm. Medical	11,762	9,487	2,275	80.7%
PER.OFF.06 Cong. Adm. Life Ins.	248	0	248	0.0%
PER.OFF.07 Cong. Adm LTD Ins	367	0	367	0.0%
PER.OFF.08 - Admin. Prof. Exp.	200	0	200	0.0%
<b>Total Congregational Administrator</b>	<b>55,433</b>	<b>48,874</b>	<b>6,559</b>	<b>88.2%</b>
<b>Director of RE</b>				
PER.DRE.01 DRE Wages	54,264	50,049	4,215	92.2%
PER.DRE.02 DRE - UUA Pension	5,533	4,911	622	88.8%
PER.DRE.03 - ER DRE Payoll Tax	4,151	3,575	576	86.1%
PER.DRE.04 DRE Medical	8,413	7,648	765	90.9%
PER.DRE.06 DRE Life Ins.	352	0	352	0.0%
PER.DRE.07 DRE LTD Ins.	553	478	75	86.5%
PER.DRE.09 DRE Professional Exp	2,500	3,046	-546	121.9%
<b>Total Director of RE</b>	<b>75,766</b>	<b>69,707</b>	<b>6,059</b>	<b>92.0%</b>
<b>Minister Expense</b>				
<b>Minister Benefits</b>				
PER.MIN.00 in Lieu of FICA	7,038	6,497	541	92.3%
PER.MIN.02 Minister Housing	30,000	27,692	2,308	92.3%
PER.MIN.03 Minister UUA Pension	9,200	8,492	708	92.3%
PER.MIN.04 Minister Medical	12,901	13,360	-459	103.6%
PER.MIN.06 Minister Life Ins.	636	0	636	0.0%
PER.MIN.07 Minister LTD Ins.	936	0	936	0.0%
PER.MIN.08 Minister Profess. Ex	9,600	8,695	905	90.6%
<b>Total Minister Benefits</b>	<b>70,311</b>	<b>64,736</b>	<b>5,575</b>	<b>92.1%</b>
<b>Minister Wages</b>				
PER.MIN.01 Minister Salary	62,000	57,231	4,769	92.3%

# The Unitarian Universalist Fellowship of San Dieguito

## Profit & Loss Budget Performance

July 2018 through May 2019

	Annual Budget	Jul '18 - May 19	Annual Bud. Remaining	% of Annual Bud. Used
<b>Total Minister Wages</b>	62,000	57,231	4,769	92.3%
<b>Total Minister Expense</b>	132,311	121,967	10,344	92.2%
<b>Music Expenses</b>				
<b>Choir Director</b>				
PER.MUS.01 Choir Director Wage	29,848	27,508	2,340	92.2%
PER.MUS.02 Choir Dir. Prof. Exp	2,170	-1,195	3,365	-55.1%
PER.MUS.03 - Benefits	211	0	211	0.0%
<b>Total Choir Director</b>	32,229	26,313	5,916	81.6%
<b>Music ER Payroll Tax</b>	2,283	2,135	148	93.5%
PER.MUS.11 Accompanist	9,000	8,250	750	91.7%
PER.MUS.12 Music Substitute	0	0	0	0.0%
<b>Total Music Expenses</b>	43,512	36,697	6,815	84.3%
PER.MIS.01 Misc. Personnel	175	0	175	0.0%
PER.SIT.07 Worker's Comp Ins.	1,850	1,499	351	81.0%
<b>Site Support Staff</b>				
PER.SIT.01 -Childcare Wage	5,500	3,385	2,115	61.5%
PER.SIT.02 - Custodian	5,850	5,663	188	96.8%
PER.SIT.03 - Site Caretaker	6,350	5,190	1,160	81.7%
PER.SIT.09 - Sound Technician	9,000	10,356	-1,356	115.1%
PER.SIT.11 - Lead Teach & Asst.	6,850	5,381	1,469	78.6%
PER.SIT.12 - ER Payroll Taxes	2,567	2,345	222	91.3%
<b>Total Site Support Staff</b>	36,117	32,319	3,798	89.5%
Payroll Expenses - Other		795		
<b>Total Payroll Expenses</b>	345,164	312,200	34,100	90.4%
<b>Religious Exploration</b>				
COM.OWL.03 COA/OWL Exp.	200	245	-45	122.5%
COM.REL.03 RE Program Exp.	3,800	1,596	2,204	42.0%
<b>Total Religious Exploration</b>	4,000	1,841	2,159	46.0%
<b>Site Operations</b>				
OPS.SIT.01 Property Insurance	3,800	4,260	-460	112.1%
OPS.SIT.02 Real Estate Taxes	3,785	3,970	-185	104.9%
OPS.SIT.03 Gas & Electric	150	516	-366	344.2%
OPS.SIT.04 - Solar Loans	4,405	1,468	2,937	33.3%
OPS.SIT.05 Water	3,200	3,616	-416	113.0%
OPS.SIT.07 B&G Maintenance	7,370	7,479	-109	101.5%
OPS.SIT.10 Audio/Visual Exp.	536	567	-31	105.9%
<b>Total Site Operations</b>	23,246	21,876	1,370	94.1%
<b>Total Expenses</b>	432,375	389,398	42,977	90.1%
	<b>3,977</b>	<b>2,252</b>		

UUFSD - CASH ANALYSIS @ 5/31/19

ASSETS

Cash Per Books	942,426
Accounts Receivable	<u>400,215</u>
Total Assets	1,342,641

LIABILITIES

-5,007 (Prepaid)

EQUITY

Spirit Grant Balance	18,480
Endowment Fund	29,302
Capital Campaign Balance	1,161,821
Committee Funds	14,399
Other Funds	49,428
Reserves	<u>13,883</u>
Total Equity	1,287,313

Total Liab's + Equity 1,282,306

Net Cash 60,335

Pledge Receivables	89,280
Receivables from current F/Y	<u>32,848</u>
Prior Years Receivables	56,432

Substantiated Net Cash 3,903